

Nancy Laird, Board Member

April 2008



Ms. Nancy Laird was appointed to the Alberta Electric System Operator (AESO) Board in June 2003. She is Chair of the Human Resources, Compensation and Governance Committee and a member of the Audit Committee.

Ms. Laird has held senior executive positions in several major energy companies and has a diverse background in managing energy trading and market portfolios, investment banking and IT, and futures trading. Ms. Laird served as a Senior Vice-President in PanCanadian Energy Corporation's Marketing & Midstream, Environmental and Information Technology areas. She was also President of NrG Informaton Services Inc., where she structured a high-tech joint venture between NOVA, TransCanada PipeLines, Westcoast and Tenneco into an independent corporate entity.

Ms. Laird is a current Board member of United Way of Calgary and Hull Child and Family Services. She is a former Board member of Canadian Oil Sands Trust, Southern Alberta Institute of Technology, Alliance Pipeline and ProGas and has an MBA from the Schulich School of Business at York University in Toronto.

The AESO's Board members are independent of market participants and have expertise in several business disciplines, including technology, finance and stakeholder relations as well as business experience in energy industries. The Board's objective is to provide effective governance for the AESO organization to achieve its strategic goals and objectives. This includes balancing the interests of a diverse set of stakeholders and fulfilling its public interest mandate.

As an independent system operator, the AESO leads the safe, reliable and economic planning and operation of Alberta's interconnected power system. The AESO also facilitates Alberta's fair, efficient and openly competitive wholesale electricity market, which has about 200 participants and approximately \$8 billion in annual energy transactions.