

March 19th, 2015

Ms. Elizabeth Moore
Director, Competitive Process
Alberta Electric System Operator
2500, 330 - 5th Avenue SW
Calgary, AB T2P 0L4

Subject: Fort McMurray West 500 kV Transmission Project - Fairness Attestation

Dear Ms. Moore:

P1 Consulting has been engaged by the Alberta Electric System Operator (AESO) to act as the Fairness Advisor to review and monitor the communications, evaluations and decision-making processes associated with the competitive process for the **Fort McMurray West 500 kV Transmission Project ("Project") Request for Expressions of Interest (REOI), Request for Qualifications ("RFQ") and Request for Proposals ("RFP")** in order to ensure that it is conducted in a fair, open and transparent manner. In our role as Fairness Monitor, P1 Consulting made certain that the following steps were taken to ensure a fair and open process:

- Clarity of the procurement documentation and process;
- Adherence to confidentiality including protocols related to the Respondents/Proponents' submissions and proposals;
- Adherence with the approved evaluation process;
- Objectivity and diligence during the procurement process in order to ensure that it was conducted in an open and transparent manner;
- Proper definition and use of evaluation procedures and assessment tools in order to ensure that the process was unbiased;
- Compliance of project participants with strict requirements to avoid conflict of interest and to protect confidentiality during the procurement and evaluation processes;
- Prevention of any conflict of interest amongst evaluators on the evaluation Panels; and
- Oversight to provide a process where all Respondents/Proponents were treated fairly.

P1 Consulting as Fairness Monitor actively participated in the following to ensure that fairness was maintained throughout:

- Review of the draft and final procurement documents;
- Attendance during the Respondent/Proponent Meetings;
- Attendance during Commercially Confidential Meetings with Proponents;
- Review of the RFQ and RFP Addenda, Requests for Information and Requests for Clarification;
- Review of evaluation process and guideline documents;
- Observation of the proposal receipt and bid evaluation;
- Observation of the evaluation consensus sessions;
- Observation of the de-briefing sessions.

As the Fairness Advisor for the **Fort McMurray West 500 kV Transmission Project**, we certify that the principles of fairness, openness and consistency have, in our opinion, been maintained. Furthermore, no issues emerged during the process, of which we were aware, that would impair the fairness of this initiative.

Yours truly,

A handwritten signature in blue ink, appearing to read 'Louise Panneton'.

Louise Panneton
Fairness Advisor

P1 Consulting Inc.

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